## CONSOLIDATED RESULTS



The following exchange rates have been used for the translation of the Bank's financial statements

|  | $1 H 2018$ | YE 2017 | YE 2016 | YE 2015 | YE 2014 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| FRw/US\$ Period End Exchange Rates | 868.5 | 854.0 | 807.0 | 725.0 | 686.1 |

BK Group Plc announces today its audited financial results, reporting Net Income of FRw 13.4 billion (US\$ 15.4 million) an increase of $17.8 \%$ y-o-y; with ROAA and ROAE reaching $3.7 \%$ and $21.2 \%$ respectively for the period ended 30 June 2018. Total Assets increased by $1.7 \%$ y-o-y to FRw 731.8 billion (US\$ 842.6 million) as at 30 June 2018. The Bank subsidy is the largest commercial bank in Rwanda, with leading market share over 30\% across key metrics

- Net Loans and Advances increased by 6.8\% y-o-y to FRw 481.2 billion (US\$ 554.1 million) as at 30 June 2018.
- Client Balances \& Deposits increased by 3.8\% YTD to FRw 472.3 billion (US\$ 543.8 million) as at 30 June 2018.
- Shareholders' Equity increased by $12.5 \%$ y-o-y to FRw 129.9 billion (US\$ 149.5 million) as at 30 June 2018.
*y-0-y and q-o-q growth calculations are based on Rwandan Franc values. US\$ values have been derived from period-end FRw/US\$ exchange rates. Quarterly numbers in this press release are reviewed numbers in accordance with Law No. 07/2008 relating to organisation of Banking, and requirements of regulation No. 03/2016 of 24/06/2016 on Publication by banks of Financial Statements and other disclosures, and Law No. 52/2008 of 10/09/2008 governing Insurance Companies.


## About BK Group Plc Limited

Established in 1966, BK Group Plc is a group company registered with Rwanda Development Board (RDB) and licensed under Law No. 08/99. Bank of Kigali is the largest bank in Rwanda, with leading market share over $30 \%$ across key metrics. The Bank has a distribution network comprising 79 branches, 94 ATMs, 1,441 agent outlets and serves over 268,000 individuals and over 24,000 business entities. The Bank has a wide distribution network that includes self-service channels such as deposit-taking ATMs and Point of Sale terminals as well as channels that are geared towards promoting financial inclusion such as mobile vans. The Group has a short-term credit rating of A1+ and a long-term rating of AA-, with a stable outlook, from Global Credit Rating (GCR). In 2011, the Bank became the second domestic company to be listed on the Rwandan Stock Exchange. The bank won the Euromoney Award for Excellence as the Best Bank in Rwanda for the $5^{\text {th }}$ year running. In addition, for the seventh time, the bank was recognized as the Bank of the Year in Rwanda by The Banker Magazine and as the Best Bank in Rwanda by EmeaFinance for the ninth consecutive time.

For further information, please visit www.bk.rw or contact:
Dr. Diane Karusisi
Chief Executive Officer

## Bk) $>$ BK GROUP PLC

BK Group Plc Growth vs. Commercial Banks' Growth, CAGR 2013-2018


| Total Assets | 1H 2018 | 2017 | 2016 | 2015 | 2014 | 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BK Group Plc | 0.6\% | 13.9\% | 13.7\% | 16.3\% | 14.3\% | 30.9\% |
| Commercial Banks | 4.3\% | 13.4\% | 14.4\% | 20.4\% | 20.8\% | 21.0\% |
| Net Loans grew by 2.0\% YTD to FRw 481.2 billion |  |  |  |  |  |  |
| Net Loan Book Growth | 1H 2018 | 2017 | 2016 | 2015 | 2014 | 2013 |
| BK Group Plc | 2.0\% | 22.3\% | 22.9\% | 34.5\% | 17.3\% | 7.5\% |
| Commercial Banks | 2.1\% | 13.5\% | 19.0\% | 26.2\% | 21.6\% | 12.4\% |
| Client Balances and Deposits increased by 3.8\% YTD to FRw 472.3 billion |  |  |  |  |  |  |
| Client Balances Growth | 1H 2018 | 2017 | 2016 | 2015 | 2014 | 2013 |
| BK Group Plc | 3.8\% | 8.6\% | 8.9\% | 18.5\% | 15.7\% | 32.4\% |
| Commercial Banks | 6.7\% | 11.5\% | 8.3\% | 16.6\% | 20.4\% | 20.6\% |
| Shareholders' Equity Increased by 5.8\% YTD to FRw 129.9 billion |  |  |  |  |  |  |
| Shareholders' Equity Growth | 1H 2018 | 2017 | 2016 | 2015 | 2014 | 2013 |
| BK Group Plc | 5.8\% | 13.1\% | 9.3\% | 10.8\% | 26.5\% | 12.2\% |
| Commercial Banks | 1.3\% | 12.0\% | 34.7\% | 24.1\% | 5.0\% | 18.1\% |

Market Share by Total Assets

Market Share by Net Loans

Market Share by Clients Balances \& Deposits




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## Bk ${ }^{\text {BK }}$ GROUP PLC

## 1H 2018 Financial Highlights

Net Interest Income increased by 16.1\% y-o-y to FRw 35.3 billion. Net Non-Interest Income amounted to FRw 14.8 billion, an increase of $7.0 \%$ y-o-y. Total Operating Income in 1H 2018 reached FRw 50.1 billion, a growth of $13.3 \%$ y-o-y. Total Recurring Operating costs decreased by $0.4 \%$ y-o-y to FRw 21.1 billion resulting to a Cost/Income Ratio of $42.1 \%$. The bank fully adopted IFRS9 impairment model. The Group reported Profit before tax of FRw 22.2 billion in 1H 2018, up 32.7\% y-o-y.

As at 30 June 2018, the Group's Total Assets stood at FRw 731.8 billion; up $1.7 \%$ y-o-y. Gross Loans increased by $2.1 \%$ q-o$q$ and $9.0 \%$ y-o-y to FRw 508.4 billion, while Net Loans increased by $0.8 \% \mathrm{q}-\mathrm{o}-\mathrm{q}$ and $6.8 \% \mathrm{y}-\mathrm{o}-\mathrm{y}$ to FRw 481.2 billion. Gross Loans/Total Assets ratio stood at $69.5 \%$ as at 30 June 2018, compared with $64.9 \%$ in the same period last year. Client Balances \& Deposits reached FRw 472.3 billion, recording an increase of $0.5 \% \mathrm{q}-\mathrm{o}-\mathrm{q}$ and a decrease of $2.4 \% \mathrm{y}-\mathrm{o}-\mathrm{y}$. Total dividend payable balance stood at FRw 14.8 billion; this includes a provision of FRw 5.4 billion from current year profits as per dividend payout policy. Shareholders' Equity equaled FRw 129.9 billion, up $0.8 \%$ q-o-q and $12.5 \%$ y-o-y. Liquid Assets divided by Total Deposits stood at 39.5\% as at 30 June 2018, reducing from 43.2\% in June 2017.

1H 2018 annualized ROAA stood at $3.7 \%$, whereas annualized ROAE stood at $21.2 \%$ compared to $3.4 \%$ and $20.3 \%$, respectively, in 1H 2017

Monthly Revenue


Monthly Gross Loans \& Advances to Clients


Monthly Net Income



## Bk ${ }^{\text {BK }}$ GROUP PLC

## 2018 Business Highlights

- As at 30 June 2018, the Bank served over 268,000 Retail customers and over 24,000 Corporate clients;
- Expanded the Agency Banking Network to 1,441 agents as at 30 June 2018 and processed over 916,000 transactions worth FRw 49.8 billion;
- As at 30 June 2018, the Bank had 79 branches, 94 ATMs and 1,412 POS terminals that accepted most international cards including VISA \& MasterCard;
- Retail clients' balances and deposits reached FRw 128.8 billion as at 30 June 2018, up $23.3 \%$ y-o-y;
- Business banking clients' balances and deposits were FRw 243.0 billion as at 30 June 2018, up $12.1 \%$ y-o-y.
- Smart Nkunganire System has over 1,200,000 users and and Urubuto Education System has over 160,000 users; both systems are digital platforms from BK TecHouse. The number of users have double since last quarter.
- Our insurance business is already creating a lot of value; generating ROAE of $29 \%$ and ROAA of $14 \%$. The Net Premium income were FRw 1.1 billion an increase of $84 \%$ y-0-y. Operating expense ratio reduced to $54 \%$ from $82 \%$ in the same period last year.


## Total Deposits

1H 2018


1H 2017


Gross Loans \& Advances

"BK Group Plc continues to demonstrate strong performance reporting a Net Income growth of $17.8 \%$ y-0-y enabled by solid growth on all our business lines as well as effective cost management. Going forward, we will remain focused on innovation and digitization to further drive growth, efficiency gains and cost optimization in all the subsidiaries. Our secondary offer, including the cross-listing on the Nairobi Securities Exchange is slated later this year. We will be the first Rwandan company to cross-list in Nairobi and we are excited to offer regional and global investors a new opportunity to participate in Rwanda's growth story." said Dr. Diane Karusisi, Chief Executive Officer.

## bk $>$ BK GROUP PLC

Consolidated Statement of Profit or Loss and Other Comprehensive Income For the period ended 30 June 2018

| IFRS based | 1H2018 |  | 1H 2017 |  | Growth,$\mathbf{Y}-\mathbf{O - Y}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | FRw (Bn) | US\$ (MIn) | FRw (Bn) | US\$ (MIn) |  |
| FRw/Euro Exchange Rate, e-o-p | 1030.0 |  | 920.0 |  |  |
| FRW/USS Exchange Rate, e-o-p | 868.5 |  | 837.6 |  |  |
| Interest Income | 44.0 | 50.6 | 39.1 | 46.6 | 12.6\% |
| Interest Expense | 8.7 | 10.0 | 8.7 | 10.3 | 0.2\% |
| Net Interest Income | 35.3 | 40.6 | 30.4 | 36.3 | 16.1\% |
| Net Fee \& Commission Income | 8.2 | 9.5 | 8.2 | 9.8 | 0.4\% |
| Net Income From Documentary Operations | 1.5 | 1.7 | 0.7 | 0.8 | 124.7\% |
| FX Related Income | 4.1 | 4.8 | 3.5 | 4.2 | 17.7\% |
| Other Non-interest Income | 0.9 | 1.1 | 1.5 | 1.7 | (36.5\%) |
| Net Non-Interest Income | 14.8 | 17.1 | 13.9 | 16.5 | 7.0\% |
| Total Operating Income | 50.1 | 57.7 | 44.2 | 52.8 | 13.3\% |
| Recurring Operating Costs |  |  |  |  |  |
| Personnel Cost | 10.1 | 11.7 | 9.2 | 11.0 | 9.6\% |
| Bonus Pool | - | - | 2.0 | 2.4 | (100.0\%) |
| Administration and General expenses | 8.5 | 9.8 | 7.7 | 9.1 | 10.9\% |
| Depreciation \& Amortisation | 2.5 | 2.8 | 2.3 | 2.7 | 8.5\% |
| Total Recuring Operating Costs | 21.1 | 24.3 | 21.2 | 25.3 | (0.4\%) |
| Pre-Provision Operating Profit | 29.0 | 33.4 | 23.1 | 27.5 | 25.8\% |
| Net Loan Loss Provisions | 7.7 | 8.9 | 8.1 | 9.7 | (5.0\%) |
| Gains on recovery | 0.9 | 1.0 | 1.8 | 2.1 | (50.7\%) |
| Net Impairement on Loans \& advances | 6.8 | 7.9 | 6.4 | 7.6 | 7.7\% |
| Profit Before Tax | 22.2 | 25.5 | 16.7 | 20.0 | 32.7\% |
| Income Tax Expense | 8.8 | 10.1 | 5.3 | 6.4 | 64.4\% |
| Net Income | 13.4 | 15.4 | 11.4 | 13.6 | 17.8\% |

Notes:
(1) Growth calculations are based on FRw values
(2) US\$ values have been derived from period-end FRw/US\$ exchange rates set out on page 1 of this press release


Pre-provision Operating Profit


Total Recurring Operating Costs


Net Income


## Bk $>$ BK GROUP PLC

Consolidated Statement of Profit or Loss and Other Comprehensive Income For the quarter ended 30 June 2018

| IFRS based | $\begin{gathered} \text { Q2 } 2018 \\ \text { FRw (Bn) US\$ (MIn) } \end{gathered}$ |  | $\begin{gathered} \text { Q1 } 2018 \\ \text { FRw (Bn) US\$ (MIn) } \end{gathered}$ |  | $\begin{gathered} \text { Q2 } 2017 \\ \text { FRw (Bn) US\$ (MIn) } \end{gathered}$ |  | Growth,$q-0-q$ | Growth,$y-0-y$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
| FRw/Euro Exchange Rate, e-o-p | 1030.0 |  | 1061.5 |  | 920.0 |  |  |  |
| FRw/US\$ Exchange Rate, e-o-p | 868.5 |  | 863.5 |  | 837.6 |  |  |  |
| Interest Income | 22.2 | 25.5 | 21.8 | 25.3 | 20.5 | 24.5 | 1.6\% | 8.1\% |
| Interest Expense | 4.2 | 4.8 | 4.5 | 5.2 | 4.3 | 5.2 | (6.6\%) | (3.4\%) |
| Net Interest Income | 18.0 | 20.7 | 17.3 | 20.1 | 16.2 | 19.3 | 3.7\% | 11.2\% |
| Net Fee \& Commission Income | 3.7 | 4.3 | 4.5 | 5.2 | 3.6 | 4.4 | (17.3\%) | 2.1\% |
| Net Income From Documentary Operations | 0.8 | 0.9 | 0.7 | 0.9 | 0.4 | 0.5 | 3.2\% | 78.2\% |
| FX related Income | 2.0 | 2.3 | 2.1 | 2.4 | 1.8 | 2.1 | (3.8\%) | 14.2\% |
| Other Non-interest Income | 0.6 | 0.7 | 0.3 | 0.4 | 1.2 | 1.4 | 68.6\% | (50.5\%) |
| Net Non-Interest Income | 7.1 | 8.2 | 7.7 | 8.9 | 7.0 | 8.4 | (7.8\%) | 1.1\% |
| Total Operating Income | 25.1 | 28.9 | 25.0 | 29.0 | 23.2 | 27.7 | 0.2\% | 8.1\% |
| Recurring Operating Costs |  |  |  |  |  |  |  |  |
| Personnel Cost | 5.3 | 6.1 | 4.8 | 5.6 | 5.2 | 6.2 | 11.4\% | 2.9\% |
| Bonus Pool | - | - | - | - | 0.5 | 0.6 | 0.0\% | (100.0\%) |
| Administration and General expenses | 3.7 | 4.2 | 4.8 | 5.6 | 3.7 | 4.4 | (24.1\%) | (1.3\%) |
| Depreciation \& Amortisation | 1.2 | 1.4 | 1.3 | 1.5 | 1.2 | 1.4 | (5.7\%) | 3.3\% |
| Total Recuring Operating Costs | 10.2 | 11.7 | 10.9 | 12.6 | 10.6 | 12.6 | (6.3\%) | (3.4\%) |
| Pre-Provision Operating Profit | 14.9 | 17.1 | 14.1 | 16.4 | 12.6 | 15.1 | 5.2\% | 17.7\% |
| Net Loan Loss Provisions | 2.8 | 3.2 | 4.9 | 5.7 | 4.2 | 5.0 | (43.8\%) | (34.1\%) |
| Gains on recovery | 0.3 | 0.4 | 0.5 | 0.6 | 0.4 | 0.4 | (40.3\%) | (9.3\%) |
| Net Impairement on Loans \& advances | 2.5 | 2.8 | 4.4 | 5.1 | 3.9 | 4.6 | (44.2\%) | (36.4\%) |
| Profit Before Tax | 12.4 | 14.3 | 9.7 | 11.3 | 8.8 | 10.5 | 27.5\% | 41.5\% |
| Income Tax Expense | 5.1 | 5.8 | 3.7 | 4.3 | 3.0 | 3.6 | 36.7\% | 68.1\% |
| Net Income | 7.4 | 8.5 | 6.0 | 7.0 | 5.8 | 6.9 | 21.9\% | 27.6\% |



Pre-provision Operating Profit


## Total Recurring Operating Costs



Net Income


## Bk ${ }^{\text {BK }}$ GROUP PLC

Consolidated Statement of Financial Position As at 30 June 2018

| \|FRS based | 2Q 2018 |  | 1Q 2018 |  | 4Q 2017 |  | 2Q 2017 |  | Change$q-0-q$ | Change YTD | Change$y-0-y$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Bn | Mln | Bn | Mln | Bn | Mln | Bn | Min |  |  |  |
| Cash | 15.5 | 17.8 | 16.9 | 19.6 | 19.7 | 23.1 | 15.8 | 18.8 | (8.5\%) | (21.5\%) | (1.8\%) |
| Balances With BNR | 41.1 | 47.3 | 30.3 | 35.1 | 23.6 | 27.6 | 10.3 | 12.3 | 35.3\% | 74.2\% | 299.2\% |
| Cash Balances With Banks | 45.8 | 52.8 | 38.7 | 44.8 | 53.1 | 62.1 | 78.9 | 94.2 | 18.4\% | (13.6\%) | (41.9\%) |
| Treasuries | 10.6 | 12.2 | 46.9 | 54.3 | 19.0 | 22.3 | 37.2 | 44.4 | (77.4\%) | (44.2\%) | (71.5\%) |
| Other Fixed Income Instruments | 88.7 | 102.1 | 99.1 | 114.8 | 94.2 | 110.4 | 80.3 | 95.9 | (10.5\%) | (5.9\%) | 10.5\% |
| Gross Loans | $508.4{ }^{\prime \prime}$ | 585.4 | 498.0 | 576.8 | 495.7 | 580.5 | 466.5 | 557.0 | 2.1\% | 2.6\% | 9.0\% |
| Loan Loss Reserve | 27.1 | 31.3 | 20.6 | 23.9 | 24.0 | 0.0 | 16.0 | 19.1 | 31.8\% | 13.1\% | 69.2\% |
| Net Loans To Clients | 481.2 | 554.1 | 477.4 | 552.9 | 471.7 | 0.0 | 450.5 | 537.8 | 0.8\% | 2.0\% | 6.8\% |
| Net Investments | 0.2 | 0.3 | 0.2 | 0.3 | 0.2 | 0.0 | 0.2 | 0.3 | 0.0\% | 0.0\% | 0.0\% |
| Net Property, Plant \& Equirment | 32.7 | 37.7 | 32.8 | 38.0 | 33.5 | 0.0 | 32.9 | 39.3 | (0.3\%) | (2.3\%) | (0.5\%) |
| Intangible Assets | 0.8 | 0.9 | 0.9 | 1.0 | 0.7 | 0.8 | 0.7 | 0.9 | (11.4\%) | 16.7\% | 7.8\% |
| Net Other Assets | 15.1 | 17.4 | 11.8 | 13.7 | 11.5 | 13.4 | 12.5 | 14.9 | 27.7\% | 31.6\% | 20.8\% |
| Total Assets | $731.8{ }^{\text { }}$ | $842.6{ }^{\text { }}$ | 755.2 | $874.6{ }^{\prime}$ | 727.2 | $851.5{ }^{\text { }}$ | 719.3 | 858.7 | (3.1\%) | 0.6\% | 1.7\% |
| Interbank Deposits | 38.5 | 44.4 | 52.8 | 61.1 | 43.0 | 50.4 | 31.6 | 37.8 | (27.0\%) | (10.4\%) | 21.8\% |
| Client Balances \& Deposits | 472.3 | 543.8 | 470.1 | 544.5 | 455.2 | 533.0 | 483.8 | 577.6 | 0.5\% | 3.8\% | (2.4\%) |
| Borrowed Funds | 57.9 | 66.7 | 69.3 | 80.2 | 70.2 | 82.2 | 58.9 | 70.3 | (16.4\%) | (17.5\%) | (1.7\%) |
| Dividends payable | 14.8 | 17.0 | 9.4 | 10.9 | 9.4 | 11.0 | 4.7 | 5.6 | 57.3\% | 57.4\% | 215.0\% |
| Other Liabilities | 18.4 | 21.2 | 24.8 | 28.7 | 26.6 | 31.2 | 24.9 | 29.7 | (25.8\%) | (31.0\%) | (26.0\%) |
| Total Liabilities | 601.9 | 693.0 | 626.4 | 725.4 | 604.5 | 707.8 | 603.8 | 720.9 | (3.9\%) | (0.4\%) | (0.3\%) |
| Ordinary Shares | 6.7 | 7.8 | 6.7 | 7.8 | 6.7 | 7.9 | 6.7 | 8.0 | 0.0\% | 0.0\% | 0.1\% |
| Share Premium | 18.9 | 21.8 | 18.9 | 21.9 | 18.9 | 22.2 | 18.8 | 22.5 | 0.0\% | 0.0\% | 0.6\% |
| Revaluation Reserve | 13.0 | 15.0 | 13.0 | 15.1 | 13.0 | 15.2 | 13.4 | 15.9 | 0.0\% | 0.0\% | (2.6\%) |
| Retained Earnings | 91.2 | 105.0 | 90.1 | 104.4 | 84.1 | 98.4 | 76.5 | 91.4 | 1.2\% | 8.5\% | 19.1\% |
| Shareholder's Equity | $129.9{ }^{\prime}$ | 149.5 | 128.8 | 149.2 | 122.8 | 143.7 | 115.5 | 137.8 | 0.8\% | 5.8\% | 12.5\% |
| Total liabilities \& Shareholders' Equity | $731.8{ }^{\text {r }}$ | 842.6 | 755.2 | 874.6 | 727.2 | 851.5 | 719.3 | 858.7 | (3.1\%) | 0.6\% | 1.7\% |



Client Balances \& Deposits


Net Loans and Advances
 Shareholders' Equity


# Bk $>B K$ GROUP PLC 

## Key Performance Ratios

Quarterly ratios are annualised, where applicable

|  | Q2 2018 | Q1 2018 | Q2 2017 |
| :--- | ---: | ---: | ---: |
| Profitability |  |  |  |
| Return on Average Assets, \% | $4.0 \%$ | $3.3 \%$ | $3.4 \%$ |
| Return on Average Equity, \% | $23.3 \%$ | $19.2 \%$ | $20.6 \%$ |
| Net Interest Margin , \% | $10.9 \%$ | $10.3 \%$ | $10.5 \%$ |
| Loan Yield, \% | $15.7 \%$ | $15.5 \%$ | $17.1 \%$ |
| Interest Expense/Interest Income,\% | $18.9 \%$ | $20.6 \%$ | $21.2 \%$ |
| Cost of Funds, \% | $2.9 \%$ | $3.1 \%$ | $3.1 \%$ |

## 1H 2018 1H 2017 <br> YE 2017 YE 2016 YE 2015 YE 2014 YE 2013 YE 2012 YE 2011 YE 2010

Profitability

| $3.7 \%$ | $3.4 \%$ | $3.4 \%$ | $3.5 \%$ | $3.9 \%$ | $4.0 \%$ | $4.0 \%$ | $3.9 \%$ | $3.6 \%$ | $3.5 \%$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $21.2 \%$ | $20.3 \%$ | $20.2 \%$ | $20.0 \%$ | $21.7 \%$ | $22.9 \%$ | $22.2 \%$ | $18.9 \%$ | $18.6 \%$ | $24.5 \%$ |
| $10.7 \%$ | $9.9 \%$ | $10.4 \%$ | $10.5 \%$ | $10.1 \%$ | $9.9 \%$ | $11.1 \%$ | $9.6 \%$ | $8.4 \%$ | $8.3 \%$ |
| $15.5 \%$ | $16.3 \%$ | $16.2 \%$ | $17.6 \%$ | $19.2 \%$ | $20.5 \%$ | $20.5 \%$ | $17.0 \%$ | $16.9 \%$ | $15.8 \%$ |
| $19.7 \%$ | $22.2 \%$ | $22.3 \%$ | $22.9 \%$ | $22.9 \%$ | $24.4 \%$ | $22.2 \%$ | $26.0 \%$ | $26.8 \%$ | $25.6 \%$ |
| $3.1 \%$ | $3.1 \%$ | $3.2 \%$ | $3.3 \%$ | $3.2 \%$ | $3.4 \%$ | $3.3 \%$ | $3.4 \%$ | $3.1 \%$ | $2.8 \%$ |

## Efficiency

|  | $40.7 \%$ | $43.5 \%$ | $45.5 \%$ |
| :--- | ---: | ---: | ---: |
| Cost/Income Ratio | $5.6 \%$ | $5.9 \%$ | $6.2 \%$ |
| Costs/Average Assets, \% | $52.3 \%$ | $44.0 \%$ | $53.9 \%$ |
| Personnel Costs/Total Recurring Operating Costs | $2.9 \%$ | $2.6 \%$ | $3.4 \%$ |
| Personnel Costs/Average Total Assets, Annualised | $21.3 \%$ | $19.1 \%$ | $24.5 \%$ |
| Personnel Costs/Total Operating Income | $29.4 \%$ | $24.1 \%$ | $24.9 \%$ |
| Net Income/Total Operating Income | $13.8 \%$ | $13.5 \%$ | $13.7 \%$ |
| Total Operating Income/Average Assets \% |  |  |  |


|  |  |  |  |
| :--- | :---: | :---: | :---: |
| Liquidity | $65.8 \%$ | $63.2 \%$ | $62.6 \%$ |
| Net Loans/Total Assets,\% | $27.6 \%$ | $30.7 \%$ | $30.9 \%$ |
| Liquid Assets / Total Assets | $39.5 \%$ | $44.4 \%$ | $43.2 \%$ |
| Liquid Assets / Total Deposits | $33.5 \%$ | $37.0 \%$ | $36.8 \%$ |
| Liquid Assets / Total Liabilities | $69.8 \%$ | $69.2 \%$ | $71.7 \%$ |
| Total Deposits / Total Assets | $84.9 \%$ | $83.5 \%$ | $85.4 \%$ |
| Total Deposits / Total Liabilities | $7.5 \%$ | $10.1 \%$ | $6.1 \%$ |
| Interbank Borrowings / Total Deposits | $69.5 \%$ | $65.9 \%$ | $64.9 \%$ |
| Gross Loans/Total Assets | $99.5 \%$ | $95.2 \%$ | $90.5 \%$ |
| Gross Loans / Total Deposits | $89.3 \%$ | $90.4 \%$ | $92.2 \%$ |
| Interest Earning Assets/Total Assets | 4.6 | 4.9 | 5.2 |
| Leverage (Total Liabilities/Equity), Times |  |  |  |


| 65.8\% | 62.6\% | 64.9\% | 60.4\% | 55.9\% | 48.4\% | 47.1\% | 57.3\% | 42.8\% | 51.3\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 27.6\% | 30.9\% | 28.8\% | 32.8\% | 38.4\% | 45.7\% | 46.0\% | 31.9\% | 45.1\% | 37.0\% |
| 39.5\% | 43.2\% | 42.1\% | 47.3\% | 52.9\% | 64.9\% | 65.2\% | 44.7\% | 64.9\% | 47.3\% |
| 33.5\% | 36.8\% | 34.7\% | 39.5\% | 46.7\% | 56.1\% | 55.2\% | 39.6\% | 57.4\% | 44.1\% |
| 69.8\% | 71.7\% | 68.5\% | 69.4\% | 72.6\% | 70.4\% | 70.5\% | 71.3\% | 69.5\% | 78.2\% |
| 84.9\% | 85.4\% | 82.4\% | 83.6\% | 88.2\% | 86.5\% | 84.7\% | 88.7\% | 88.4\% | 93.2\% |
| 7.5\% | 6.1\% | 8.6\% | 5.4\% | 5.6\% | 4.5\% | 5.8\% | 8.0\% | 9.5\% | 12.2\% |
| 69.5\% | 64.9\% | 68.2\% | 62.3\% | 57.9\% | 51.1\% | 50.2\% | 60.1\% | 45.4\% | 53.4\% |
| 99.5\% | 90.5\% | 99.5\% | 88.9\% | 79.7\% | 72.6\% | 71.1\% | 84.2\% | 65.3\% | 68.3\% |
| 89.3\% | 92.2\% | 91.0\% | 88.9\% | 87.8\% | 87.7\% | 88.4\% | 80.5\% | 82.0\% | 81.6\% |
| 4.6 | 5.2 | 4.9 | 4.9 | 4.7 | 4.4 | 5.0 | 4.1 | 3.7 | 5.2 |

## Asset Quality

| NPLs /Total Loans, \% | $5.8 \%$ | $5.7 \%$ | $4.6 \%$ |
| :--- | ---: | ---: | ---: |
| NPL Coverage Ratio | $79.6 \%$ | $61.3 \%$ | $62.0 \%$ |
| NPL Coverage Ratio (Net Exposure) | $246.4 \%$ | $186.9 \%$ | $180.0 \%$ |
| Loan Loss reserve / Gross Loans ,\% | $5.3 \%$ | $4.1 \%$ | $3.4 \%$ |
| Average Loan Loss reserve / Average Gross Loans ,\% | $5.1 \%$ | $4.5 \%$ | $3.2 \%$ |
| Large Exposures / Gross Loans | $45.1 \%$ | $47.7 \%$ | $56.6 \%$ |
| Cost of Risk, Annualised | $2.0 \%$ | $3.5 \%$ | $3.6 \%$ |


|  |  |  |  |  |  |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $5.8 \%$ | $4.6 \%$ | $5.6 \%$ | $4.5 \%$ | $4.9 \%$ | $6.6 \%$ | $6.9 \%$ | $6.5 \%$ | $8.3 \%$ |
|  | $79.6 \%$ | $62.0 \%$ | $72.9 \%$ | $55.0 \%$ | $57.2 \%$ | $81.8 \%$ | $87.4 \%$ | $70.3 \%$ | $69.1 \%$ |
|  | $246.4 \%$ | $180.0 \%$ | $199.6 \%$ | $128.4 \%$ | $110.2 \%$ | $169.0 \%$ | $134.6 \%$ | $90.0 \%$ | $94.0 \%$ |
|  | $5.3 \%$ | $3.4 \%$ | $4.8 \%$ | $3.0 \%$ | $3.3 \%$ | $5.4 \%$ | $6.1 \%$ | $4.6 \%$ | $5.8 \%$ |
|  | $5.1 \%$ | $3.2 \%$ | $4.0 \%$ | $3.1 \%$ | $4.2 \%$ | $5.7 \%$ | $5.4 \%$ | $5.1 \%$ | $4.9 \%$ |
|  | $45.1 \%$ | $56.6 \%$ | $46.2 \%$ | $54.3 \%$ | $24.1 \%$ | $18.0 \%$ | $5.4 \%$ | $6.5 \%$ | $8.8 \%$ |
|  | $2.7 \%$ | $2.9 \%$ | $3.7 \%$ | $2.9 \%$ | $2.6 \%$ | $3.3 \%$ | $4.4 \%$ | $2.2 \%$ | $3.8 \%$ |
|  |  |  |  |  |  |  |  |  |  |

Capital Adequacy

| Core Capital / Risk Weighted Assets | $21.7 \%$ | $20.0 \%$ | $18.3 \%$ |
| :--- | ---: | ---: | ---: |
| Total Qualifying Capita / Risk Weighted Assets | $22.3 \%$ | $20.5 \%$ | $18.9 \%$ |
| Off Balance Sheet Items / Total Qualifying Capital | $388.6 \%$ | $394.3 \%$ | $434.1 \%$ |
| Large Exposures / Core Capital | $197.3 \%$ | $205.1 \%$ | $258.7 \%$ |
| NPLs less Provisions / Core Capital | $6.0 \%$ | $11.2 \%$ | $9.6 \%$ |


| $21.7 \%$ | $18.3 \%$ | $18.9 \%$ | $19.0 \%$ | $22.1 \%$ | $25.8 \%$ | $23.1 \%$ | $22.4 \%$ | $28.1 \%$ | $18.7 \%$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $22.3 \%$ | $18.9 \%$ | $19.5 \%$ | $19.6 \%$ | $22.5 \%$ | $26.3 \%$ | $23.7 \%$ | $23.2 \%$ | $29.1 \%$ | $20.1 \%$ |
| $388.6 \%$ | $434.1 \%$ | $408.3 \%$ | $469.1 \%$ | $442.6 \%$ | $428.4 \%$ | $542.5 \%$ | $524.3 \%$ | $363.1 \%$ | $351.2 \%$ |
| $197.3 \%$ | $258.7 \%$ | $208.7 \%$ | $227.5 \%$ | $84.2 \%$ | $53.5 \%$ | $17.9 \%$ | $22.6 \%$ | $21.3 \%$ | $61.1 \%$ |
| $6.0 \%$ | $9.6 \%$ | $8.1 \%$ | $10.2 \%$ | $8.7 \%$ | $3.5 \%$ | $2.9 \%$ | $6.8 \%$ | $6.2 \%$ | $19.7 \%$ |

Market Sensitivity

|  | $(10.2 \%)$ | $(9.8 \%)$ | $(13.9 \%)$ | $(10.2 \%)$ | $(13.9 \%)$ | $(14.4 \%)$ | $(9.5 \%)$ | $(20.4 \%)$ | $(20.4 \%)$ | $(9.1 \%)$ | $(41.2 \%)$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Forex Exposure / Core Capital | $95.4 \%$ | $103.0 \%$ | $80.0 \%$ | $95.4 \%$ | $80.0 \%$ | $101.4 \%$ | $68.9 \%$ | $26.9 \%$ | $8.4 \%$ | $0.7 \%$ | $1.0 \%$ |
| Forex Loans / Forex Deposits | $94.2 \%$ | $94.9 \%$ | $93.7 \%$ | $94.2 \%$ | $93.7 \%$ | $92.3 \%$ | $95.0 \%$ | $86.4 \%$ | $87.5 \%$ | $93.8 \%$ | $61.0 \%$ |
| Forex Assets / Forex Liabilities | $27.5 \%$ | $27.7 \%$ | $26.6 \%$ | $27.5 \%$ | $26.6 \%$ | $26.5 \%$ | $21.3 \%$ | $8.2 \%$ | $3.3 \%$ | $0.3 \%$ | $0.3 \%$ |
| Forex Loans / Gross Loans | $28.7 \%$ | $25.6 \%$ | $30.1 \%$ | $28.7 \%$ | $30.1 \%$ | $26.3 \%$ | $27.7 \%$ | $24.3 \%$ | $28.4 \%$ | $33.2 \%$ | $25.3 \%$ |
| Forex Deposits/Total Deposits |  |  |  |  |  |  | $23.8 \%$ | $2.4 \%$ |  |  |  |


|  |  |  |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Selected Operating Data |  |  |  |  |  |  |  |  |  |  |

## Definitions

9 Cost/Income equals Total Recurring Operating Costs plus Bonuses (Paid and Accrued) for the period divided by Total Operating Income;
10 Personnel Costs/Total Recurring Operating Costs equals the sum of Staff Costs and Bonuses (Paid and Accrued) for the period divided by Total Recurring Operating Costs ;

Total Capital Adequacy equals Total Qualifying Capital as of the period end divided by Total Risk Weighted Assets as of the same date, both calculated in accordance with the requirements of the National Bank of Rwanda.
21 Y-o-Y refers to year on year change on the FRw values
22 Q-o-Q refers to quarter on quarter change on the FRw values
23 YE refer to Year End figures as at 31 December.


[^0]:    *Market share data are based on the 1H 2018 results submitted to BNR by commercial banks.

